

Review of Operations

Steel and Energy Products Business

- Steel Products Sector ■
- Steel Plates and Structures Sector ■
- Wind Turbines Sector ■

Performance in Fiscal 2013

Orders decreased 6.9% from the previous fiscal year, to ¥57,128 million (US\$555 million). This was the result of weak recoveries in demand for electric and nuclear power products and a decline in demand for clad steel pipes and wind turbine system equipment, which overshadowed gains in clad steel plates and pressure vessels for oil refineries.

Segment sales dropped 23.4%, to ¥67,602 million (US\$656 million). This reflected a downturn in demand for electric and nuclear power products and a drop in sales of clad steel pipes after major sales in the previous fiscal year.

The operating loss was ¥3,606 million (US\$35 million), from ¥534 million a year earlier, owing to lower sales and delays in restoring operations.



Shell flange used for pressure chamber for nuclear power plant

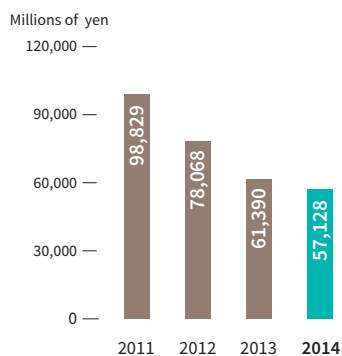


Clad steel plate

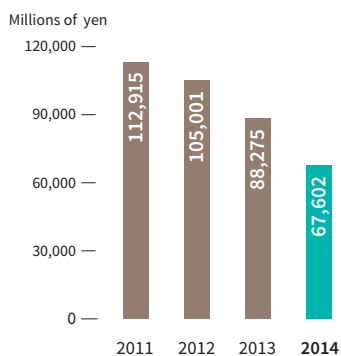


J82 wind turbine system

Orders Received



Sales



Industrial Machinery Products Business

- Plastics Machinery Sector ■
- Other Machinery Sector ■

Performance in Fiscal 2013

Orders increased 4.7% from the previous fiscal year, to ¥126,699 million (US\$1,231 million). This was despite orders for laser annealing equipment being brought forward to the previous fiscal year, and reflected gains in plastic production and processing machinery, injection molding machines, and compressors.

Sales decreased 9.0%, to ¥118,385 million (US\$1,150 million). This was the result of declines in orders in the previous fiscal year for plastic production and processing machinery offsetting gains in laser annealing equipment and injection molding machines.

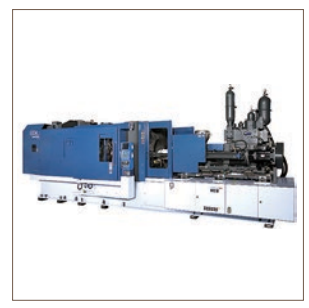
Operating income fell 27.4%, to ¥12,185 million (US\$118 million), reflecting lower sales.



Polyolefin extruder/pelletizer

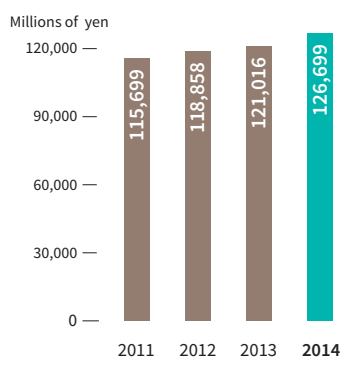


Large-size all-electric injection molding machine



Magnesium alloy injection molding machine

Orders Received



Sales

